



Study of Cockpit management system Refer to Automotive 2025 consumer edition

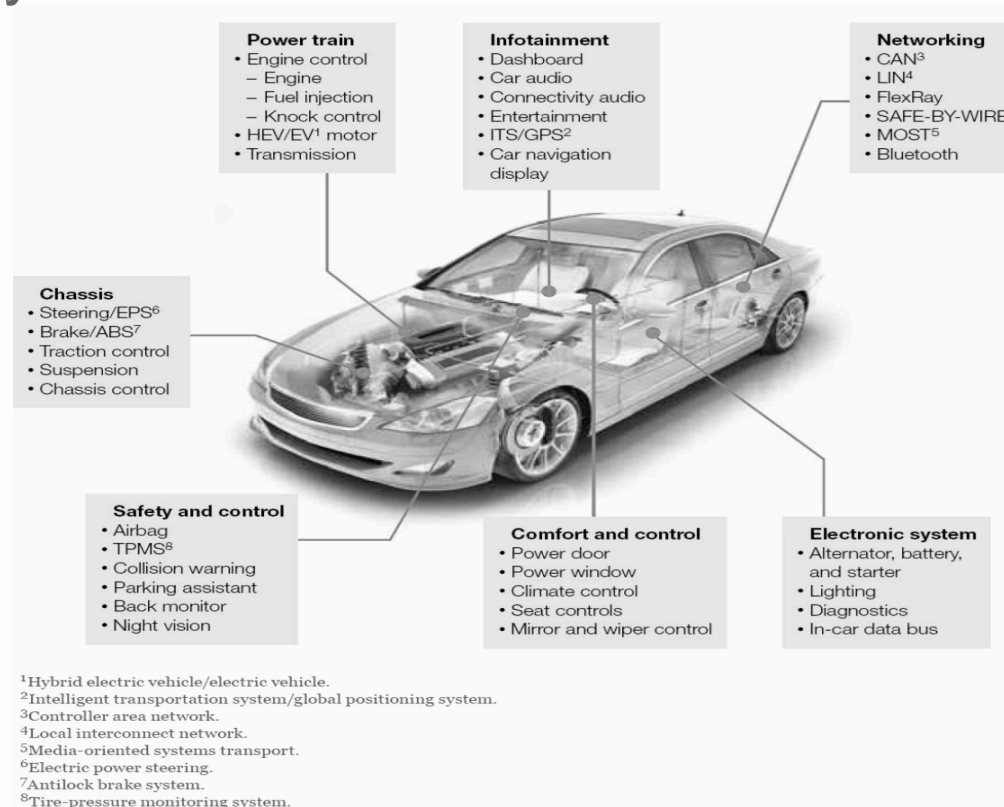
Industrial Services, Global Business Services, IBM Japan, Ltd

Yoshifumi Sakamoto
IBM Japan.



200+ MPUs used in a Luxury model

- Disperse development environment
- Challenging just-in-time supply chain management
- Limited to no performance scalability over car lifetime
- Limited re-usability between car models



Near future : Self-driving car era

Vehicle centric control MPUs will be
GOVERNED by the
“Self-driving control unit”.

and

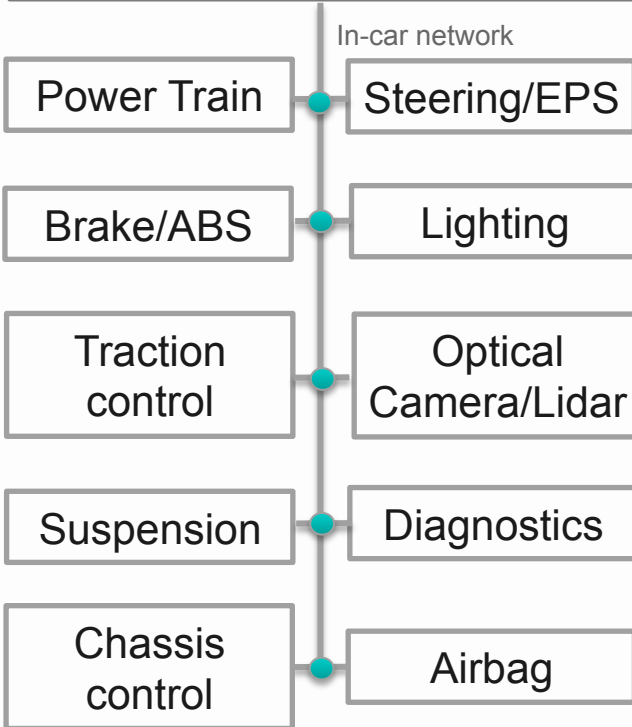
Non-vehicle centric control MPUs will be
INTEGRATED into
“Cockpit management unit”.



Role-Sharing

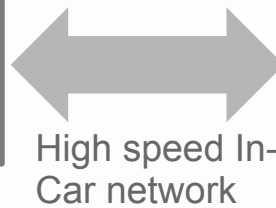
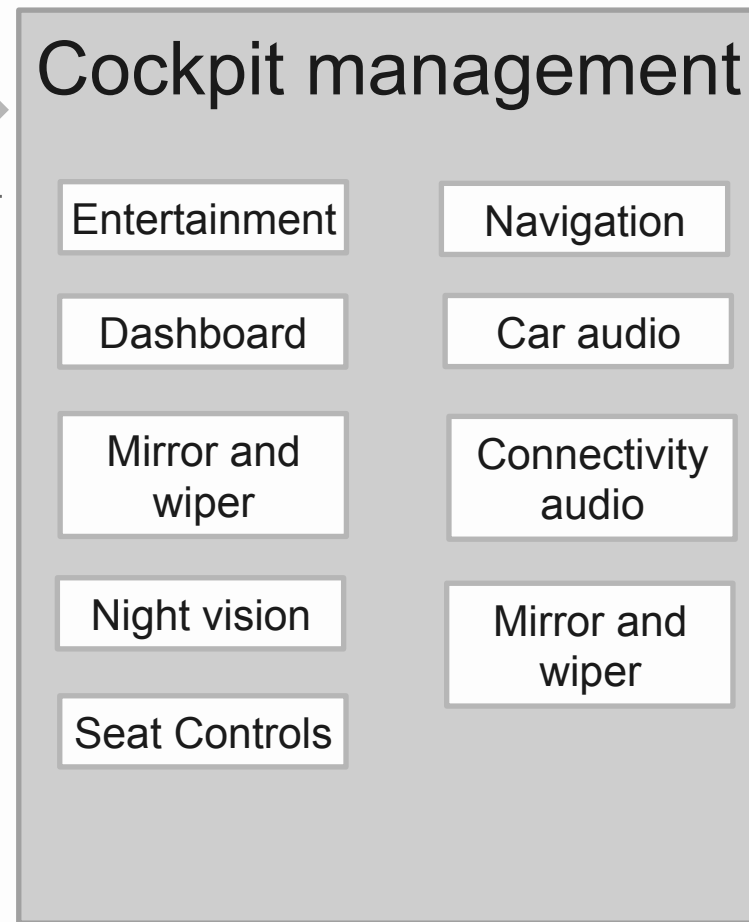
Keeping safe

To assure physical safety.



Feeling safe

To provide a feeling of emotional safety.

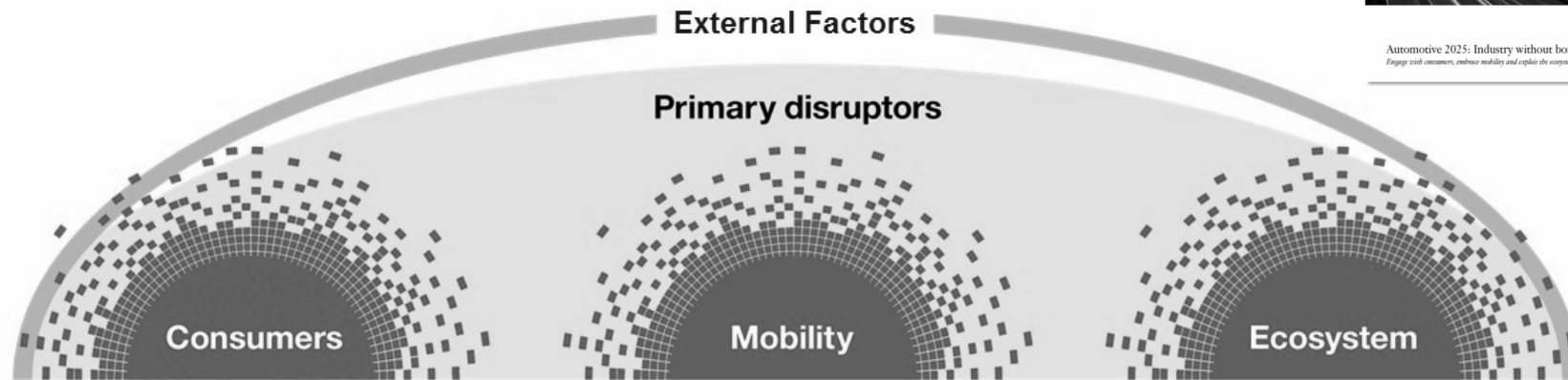




A new relationship – people and cars

How consumers around the world want cars to fit their lives

The *Automotive 2025: Industry without borders* study suggested three disruptors to the industry over the next 10 years



- 62% felt consumers would be expecting **new ownership models**
- 73% of OEMs said that consumers would be involved in **co-creation of mobility services**

- 80% said comprehensive **connected vehicle services** will be a key differentiator
- 75% said **non-traditional industry participants** will have a key role in the consumer-driven mobility ecosystem

- 71% of Industry executives feel there will be significant **disruption in retail channels**
- 54% agree that consumers will want to **buy cars directly thru the internet**

Source: Automotive 2025: industries without borders



Setting the stage: Consumers were asked about their expectations of how they will get around, how they will be influenced when buying and their desire to co-create

Transportation preferences

- How important is the personal car in your current and future transportation needs?
- How will your transportation preferences change over the next 10 years?

Personal mobility capabilities and services

- Which in-vehicle innovations will be most important?
- What mobility services would be most important?
- How flexible will you be with your modes of transportation?

Buying/owning influencers and participants

- Which types of media will influence your buying decisions?
- How important will the different participants in the buying experience?
- What types of ownership models will interest you?

Desire to co-create new mobility products and services

- Where have you engaged in the design of products and services in the past?
- How involved will you be in the future design of mobility products and services?

- Focus was on consumers who use cars as one of their ways to get around and the changes in how they will buy, use and own in the next 10 years
- Asking consumers to imagine their future mobility expectations over the next 10 years is a challenge – especially when envisioning solutions that are not even available yet.
- We used scenarios to describe the future possibilities and then asked how important these would be



Agenda

Consumers

- Desire to own cars
- Primary transportation shifts
- Consumer's *digital mobility interest*

Mobility

- Desire for capabilities which enrich the **vehicle experience**
- Desire for services which enrich the **personal experience** of getting around
- Desire for **new models and alternative transportation modes**

The Ecosystem

- Co-creating products and services
- Vehicle buying influencers and participants

Demographics

- Ability to drive
- Car affordability
- Digital maturity



Consumers

- Desire to own cars
- Primary transportation shifts
- Consumer's *digital mobility interest*

Shifts in how people move from one point to another and the levels of digital mobility interest they have for future mobility solutions



People want to own cars but not all necessarily with a traditional ownership model



The personal car will continue to be a key fixture in personal transportation, but the priority of when it is used will change

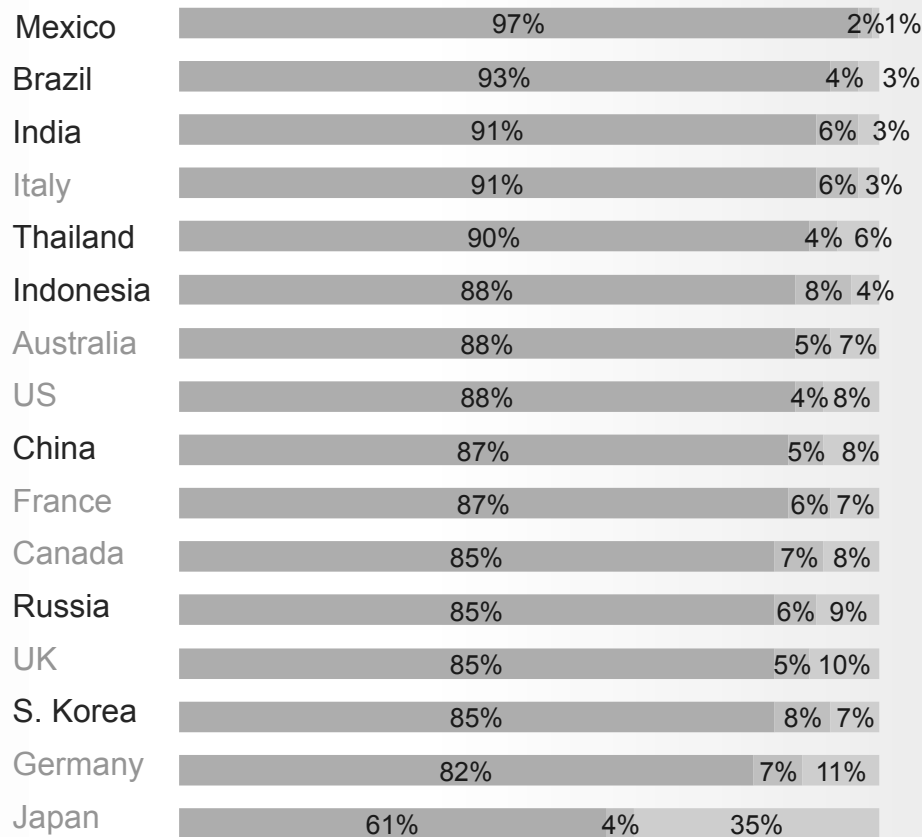


Understanding consumers by their *digital mobility interest* provides greater insight into groups with similar interests, attitudes and expectations



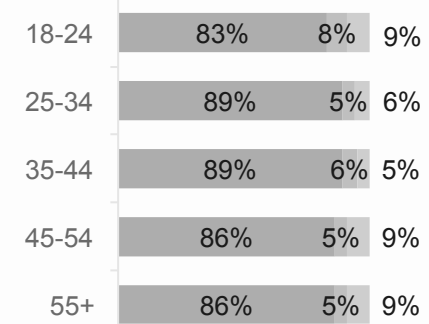
86% of people we surveyed said they will own a car sometime during the next 10 years

Will you own a car or be actively driving sometime during the next 10 years?

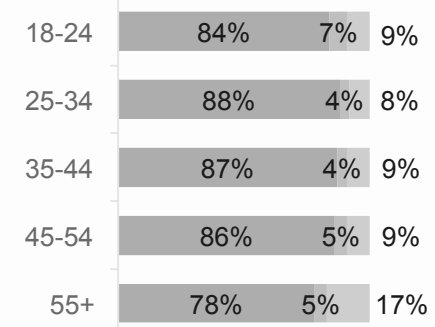


86% will own a car in the next 10 years

Males



Females



- Own a car
- Not own a car but will actively drive
- Neither



The availability of alternative ownership models could entice others to purchase



While having a driver's license should be an indicator of consumers who drive, many of the growth markets show even a higher percentage of people who drive than have a license

Growth markets
Mature markets



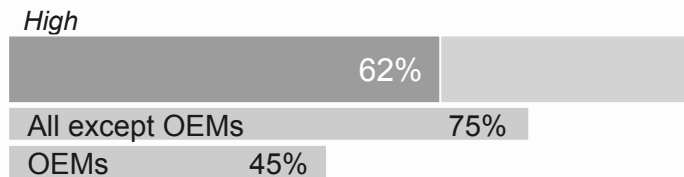
Reaching out to consumers actively driving and not just owning will provide a greater audience to approach with new mobility solutions



Auto 2025 industry study: Lifestyle attitudes and new mobility alternatives are changing the perception of the need to own a vehicle

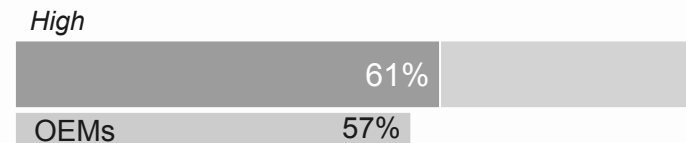


What will the consumers attitude be towards alternative vehicle ownership models 2025?



- Only 45% of OEMs believe consumers will want alternative ownership models
- Fractional vehicle ownership will exist especially in urban settings

Will flexible pricing across multiple vehicles be a key differentiator in 2025?



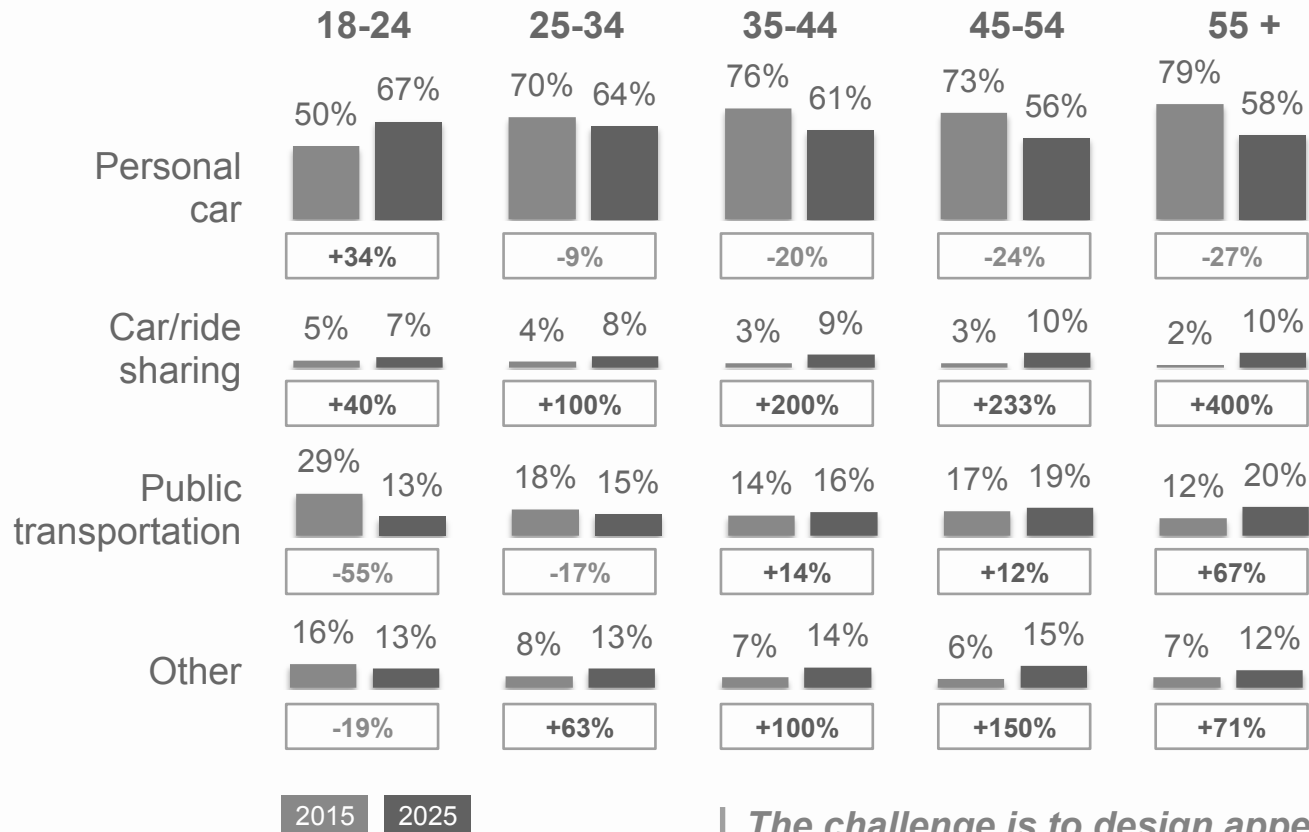
- Fifty-seven percent of OEMs highly agree
- Subscription based pricing to include a primary use vehicle and access to other vehicles for certain situations

*“Ownership of cars will emerge into new models“
CIO, Major European OEM*



Primary transportation: The personal car remains an aspiration for 18-24 year olds, while other age groups seek additional options

What do you expect will be your primary mode of transportation in 2015 and 2025?



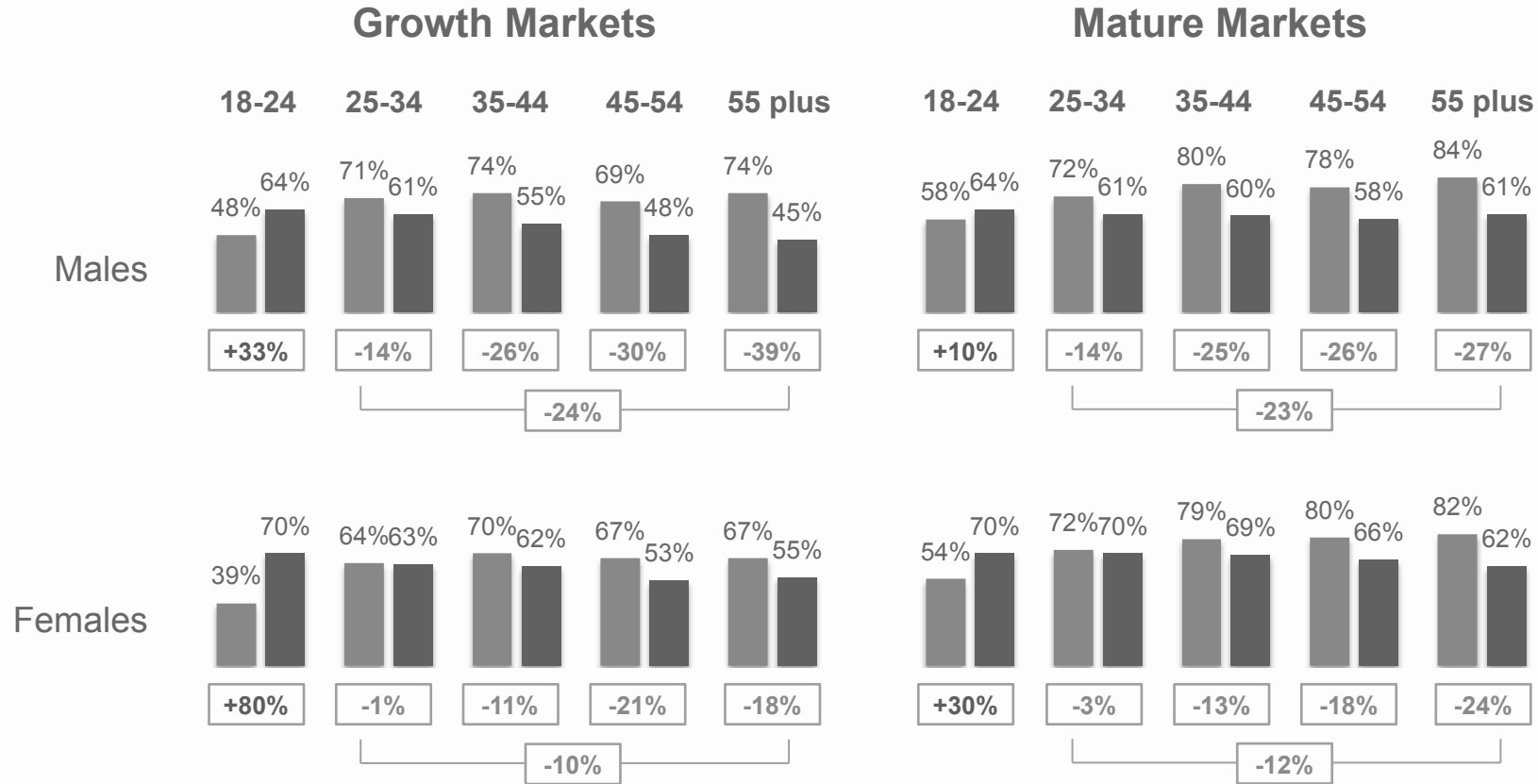
24%
average decline in personal car for consumers over 35

233%
average increase in car/ride sharing for consumers over 35

The challenge is to design appealing mobility packages for consumers to couple with their desire to access cars



Although female dependency of the personal car as their primary transportation declines for those over 25, just like males, their decline is not as sharp



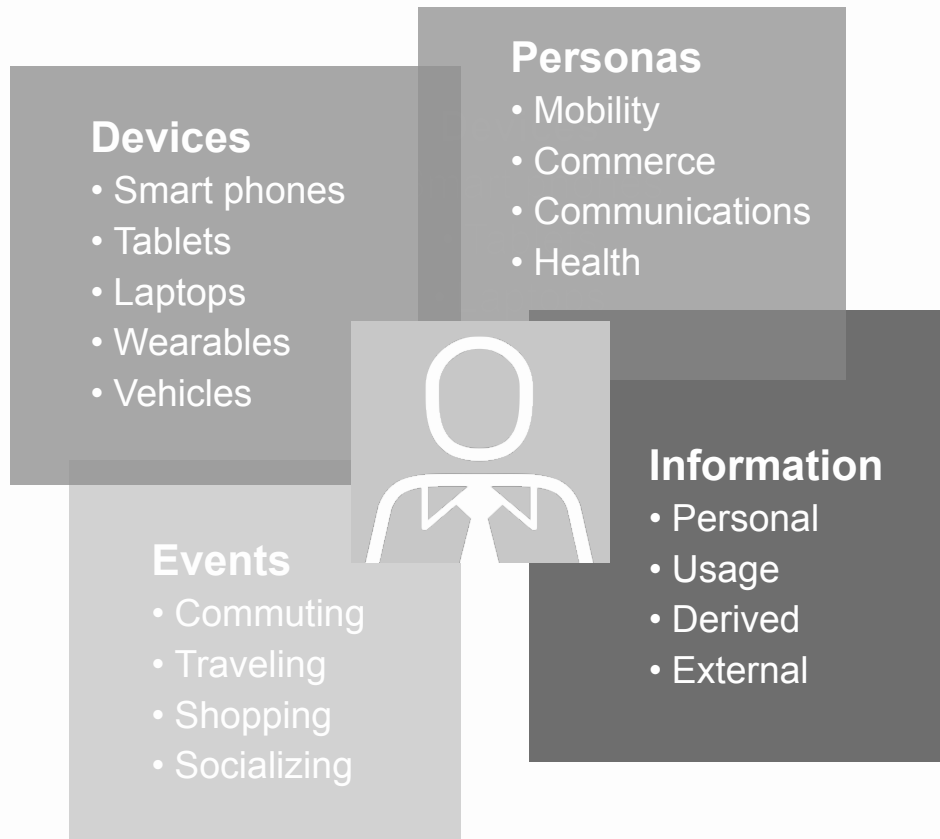
2015 2025

18-24 year old female will have a much higher increase in personal car usage over males



Digital consumers

Personalized devices, information, personas and events



- **Integrated devices** including the vehicle
- **Aggregated information** available based on personal preference
- **Digital personas** with personal preferences that are transferrable between vehicles
- **Lifestyle events** based on their purpose

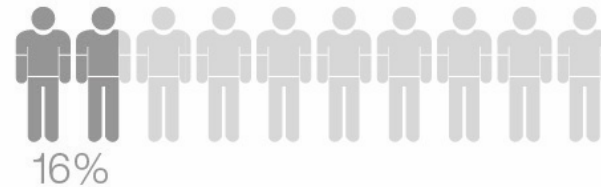


Cluster analysis shows four distinct consumer groups based on their degree of *digital mobility interest*



Pacesetters

Early technology adopters, eager to try new mobility services and options



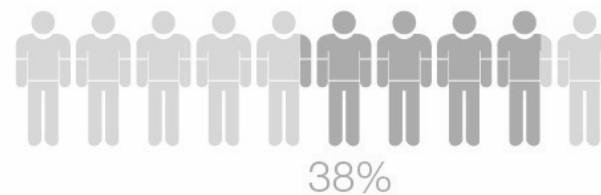
Fast Followers

Watch Pacesetters and close behind in adoption speed; use many mobility services and options



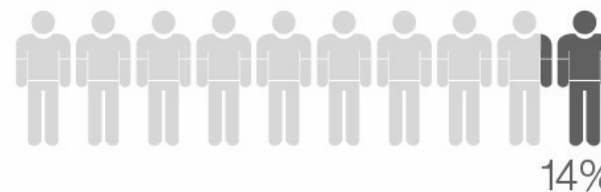
The Pack

View technology conservatively, but eventually open to it when value is established



Spectators

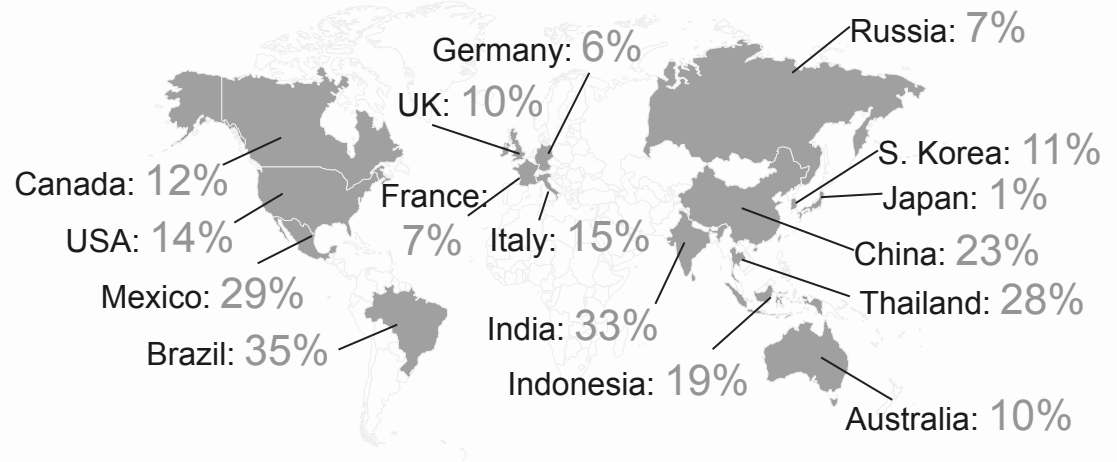
Happy with status quo; low technology adoption and inflexible with new mobility solution



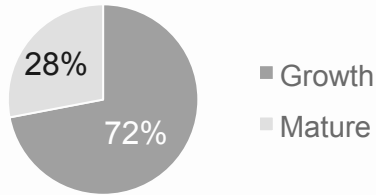
Pacesetters are early technology adopters with a willingness and desire to try new mobility services and options



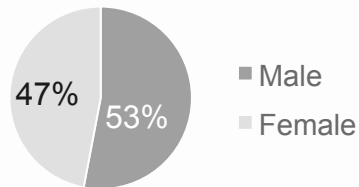
16% of respondents
Pacesetters



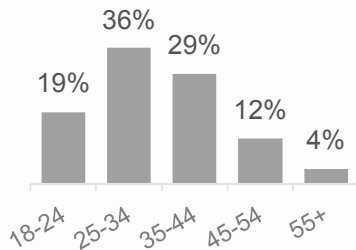
Markets:



Genders:



Age:

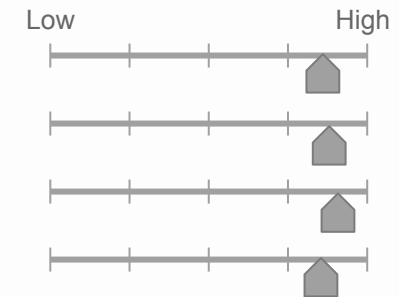


Will own a vehicle or actively drive: **98%**

Own or use personal devices: **99%**

Digital mobility interest:

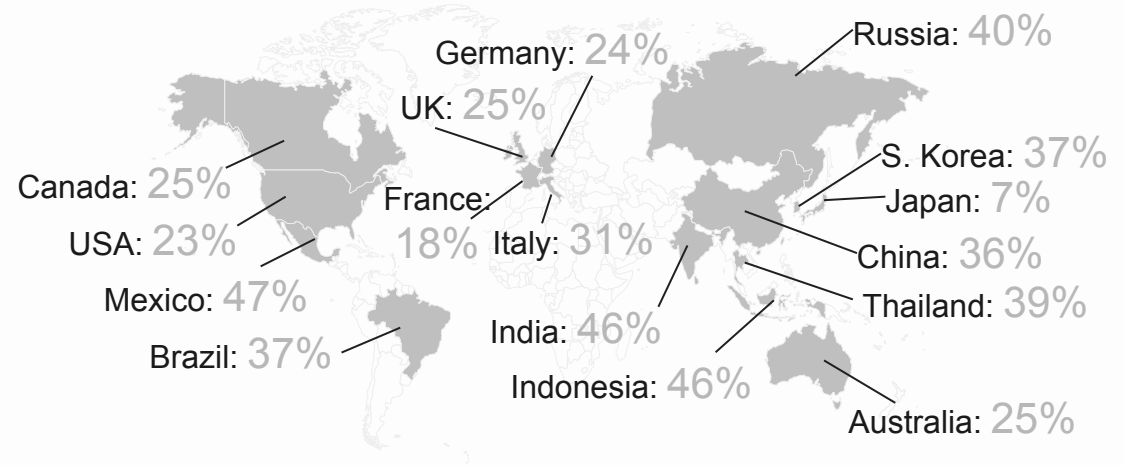
- Ways to get around
- Mobility services
- Vehicle capability
- Digital maturity



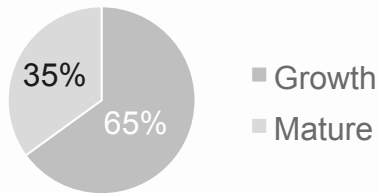
Fast Followers are close behind Pacesetters in adoption speed. The value the initial reaction from Pacesetters for new mobility services and offerings



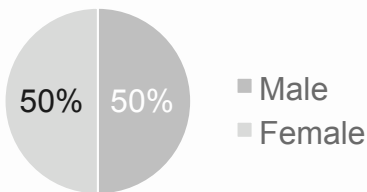
32% of respondents
Fast Followers



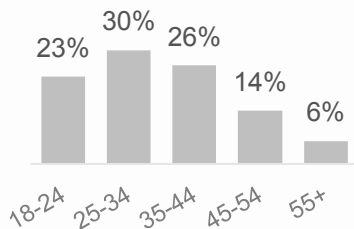
Markets:



Genders:



Age:

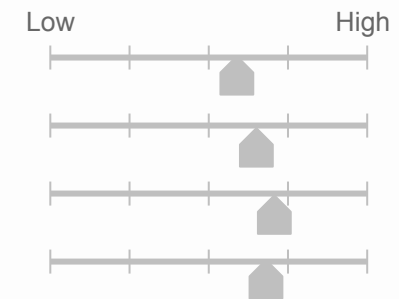


Will own a vehicle or actively drive: 97%

Own or use personal devices: 99%

Digital mobility interest:

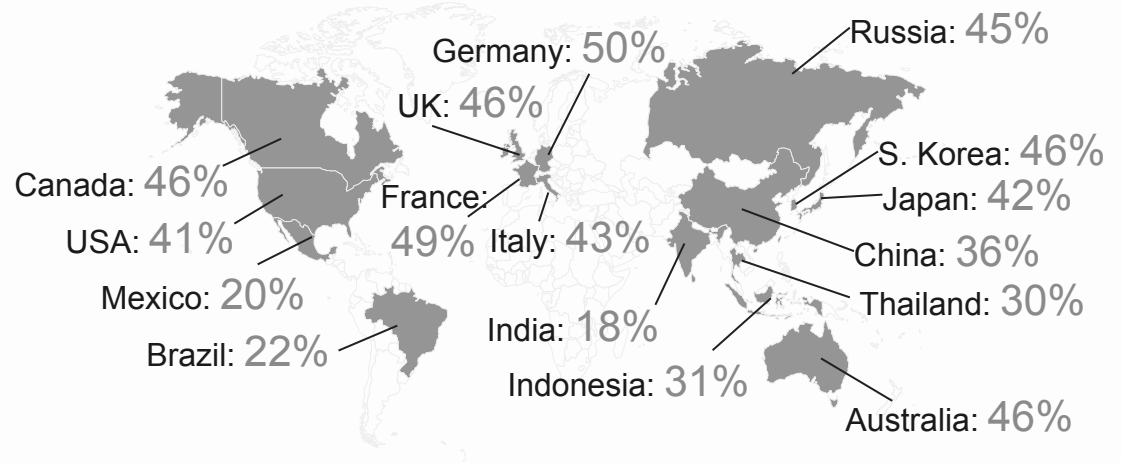
- Ways to get around
- Mobility services
- Vehicle capability
- Digital maturity



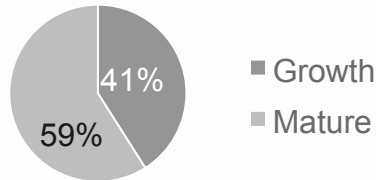
The Pack views technology conservatively. They could eventually open to it once the value is established based on their lifestyle preferences



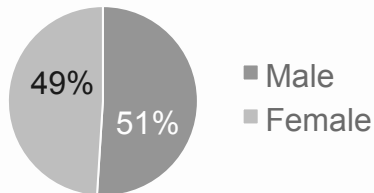
38% of respondents
The Pack



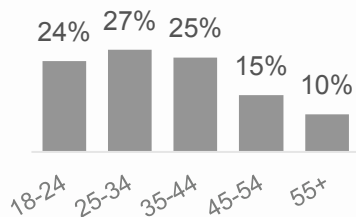
Markets:



Genders:



Age:



Will own a vehicle or actively drive: **94%**

Own or use personal devices: **96%**

Digital mobility interest:

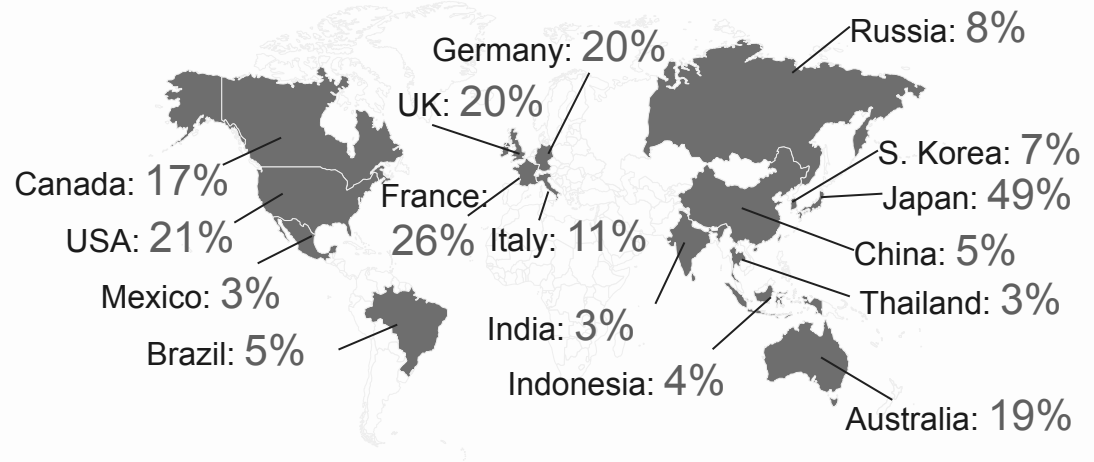
- Ways t get around
- Mobility services
- Vehicle capability
- Digital maturity



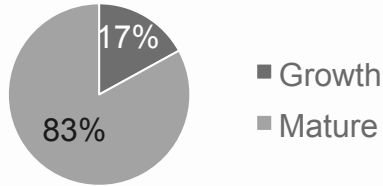
Spectators have a low tolerance for new technology adoption. They are happy with status quo and not very receptive to new mobility solutions



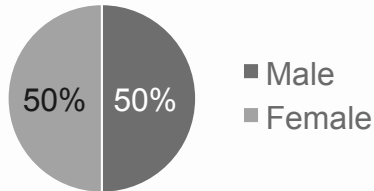
14% of respondents
Spectators



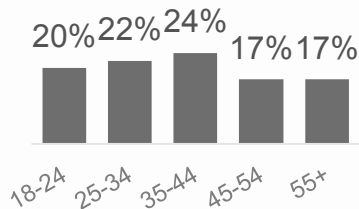
Markets:



Genders:



Age:



Will own a vehicle or actively drive: **74%**

Own or use personal devices: **87%**

Digital mobility interest:

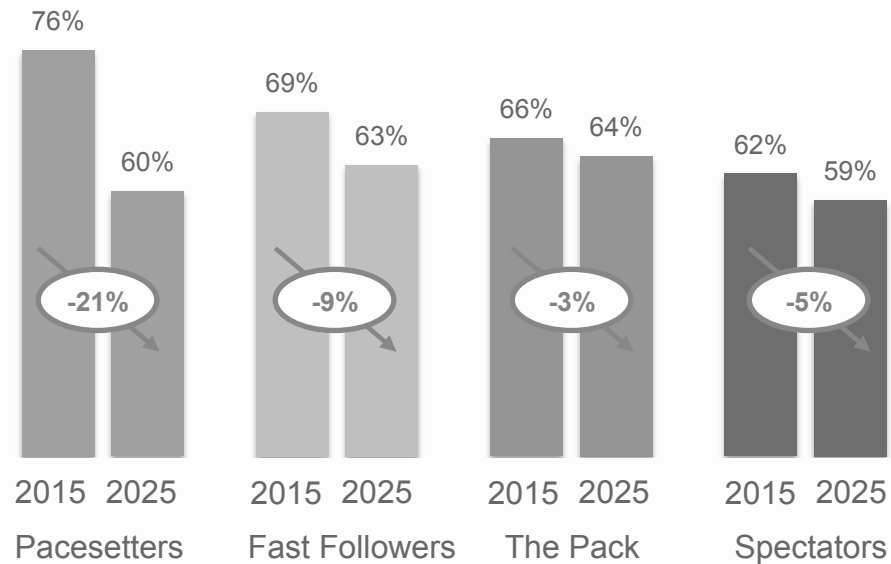
- Ways to get around
- Mobility services
- Vehicle capability
- Digital maturity





The Pacesetters and Fast Followers show the highest shift in the use of the personal car as their primary transportation mode

What do you expect will be your primary mode of transportation in 2015 and 2025?



Developing mobility solutions that integrate the use of the personal car with other modes of transportation will keep the Pacesetters loyal to a brand



Consumer Recommendations

Deliver solutions to meet future vehicle usage shifts

- Develop new ownership models using examples from other industries
- Develop apps and other tools to integrate the use of the vehicle with other transportation options
- Leverage deep analytics to help consumers optimize their transportation choices

Understand consumers through their “digital mobility interest”

- Develop profiling scenarios and digital segmentation models as sophisticated as traditional physical segmentation models
- Target Pacesetters and Fast Followers when introducing new innovation
- Influence The Pack with additional information, experiences and proven value



Mobility

- Desire for capabilities which enrich the **vehicle experience**
- Desire for services which enrich the **personal experience** of getting around
- Desire for **new models and alternative transportation modes**

Automating and personalizing through digital capabilities and services to provide a more effective, efficient and safe experience when moving from one point to another



Consumers show a high level of interest for the self-enabling vehicle innovation that industry executives say will be commonplace by 2025



The consumer response for mobility services supports the industry growth strategy of creating new services-based offerings



Consumers will explore other transportation alternatives as they look for the most cost effective and efficient ways to get around

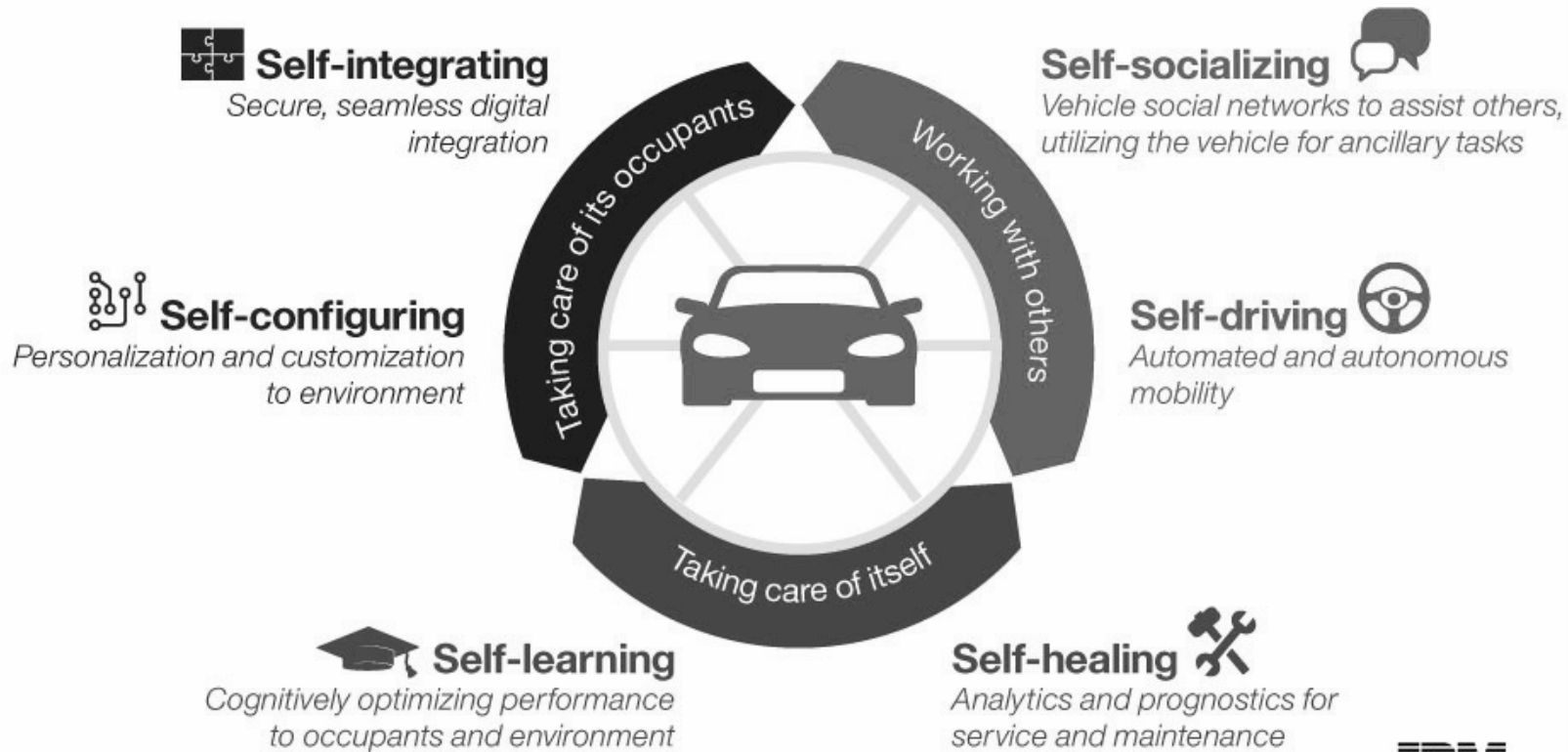


Auto 2025 industry study: Intelligent, intuitive, self-enabling vehicles will provide greater personalized vehicle experiences



Automotive 2025: Industry without borders
Engage with consumers, enhance mobility and optimize the experience

Self-enabling vehicles



Self-enabling vehicles have the ability to “take care” of their occupants, themselves and work with others



Ten of sixteen countries listed self-healing as top priority while Asian countries listed self-driving and first or second priority



Growth markets
Mature markets

Self-enabling vehicle capability - ranked by country

Rank	Mexico	Brazil	India	Thailand	Indonesia	China	Russia	S. Korea	Italy	USA	Canada	UK	Australia	Germany	France	Japan
1	Healing	Healing	Driving	Driving	Socializing	Driving	Healing	Driving	Healing	Healing	Healing	Healing	Healing	Healing	Healing	Socializing
2	Socializing	Learning	Learning	Socializing	Driving	Socializing	Socializing	Configuring	Socializing	Learning	Configuring	Learning	Learning	Socializing	Socializing	Driving
3	Driving	Socializing	Socializing	Learning	Healing	Healing	Learning	Healing	Driving	Configuring	Learning	Socializing	Socializing	Learning	Learning	Healing
4	Learning	Configuring	Healing	Configuring	Learning	Learning	Driving	Learning	Learning	Integrating	Driving	Driving	Configuring	Configuring	Driving	Learning
5	Configuring	Integrating	Configuring	Integrating	Integrating	Configuring	Integrating	Socializing	Integrating	Driving	Socializing	Configuring	Driving	Driving	Configuring	Configuring
6	Integrating	Driving	Integrating	Healing	Configuring	Integrating	Configuring	Integrating	Configuring	Socializing	Integrating	Integrating	Integrating	Integrating	Integrating	Integrating
% Avg	77	77	76	70	67	64	64	61	49	47	47	45	43	43	34	20

- Integrating
- Healing
- Learning
- Configuring
- Driving
- Socializing

Note: %Avg is the average of the 6 categories based on responses of "extremely/very interested" per country



Commerce services received higher priority in the mature countries while health services are important in growth markets



Growth markets

Mature markets

Mobility services - ranked by country

Rank	India	Brazil	Mexico	Indonesia	Thailand	China	S. Korea	Russia	Italy	USA	Canada	UK	Australia	Germany	France	Japan
1																
2																
3																
4																
5																
6																
7																
% Avg.	66	65	61	56	56	51	41	40	39	39	39	35	34	33	26	16

Information
 Commerce
 Health
 Location-based
 Entertainment
 Concierge
 Education

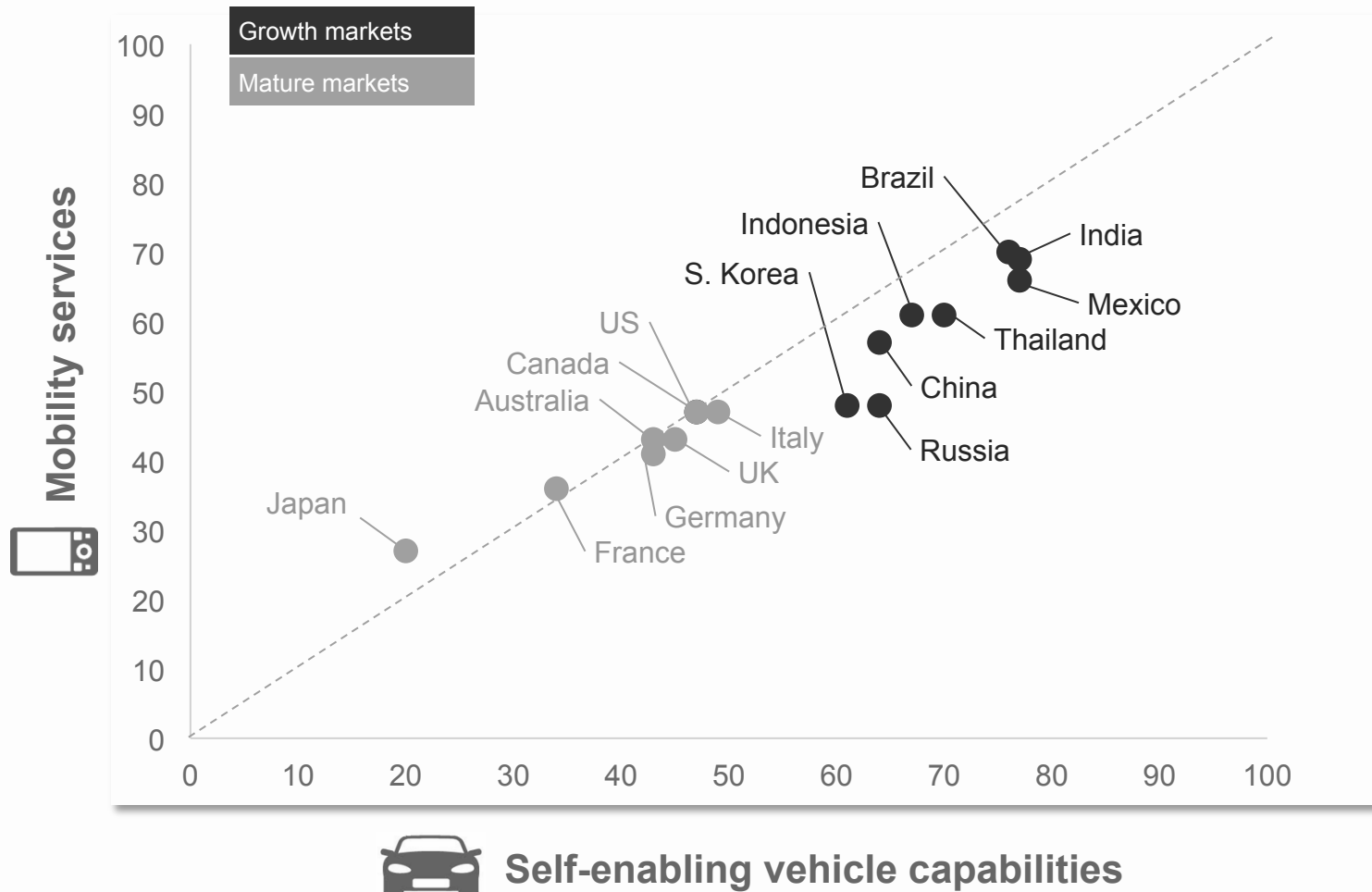
Note: This is the average of the 7 categories based on responses of “extremely/very interested”



India, Brazil and Mexico show the most interest for vehicle and personal mobility experiences while Japan and France show the least



Consumer digital mobility interest by country





Public transportation and multi-modal integration dominate across most countries

Growth markets

Mature markets

Mobility modes - ranking by country

Rank	India	Thailand	Brazil	Indonesia	Mexico	China	S. Korea	Italy	Germany	Canada	USA	Australia	Russia	UK	France	Japan
1																
2																
3																
4																
5																
% Avg.	57	57	55	54	50	49	38	36	32	30	30	28	28	27	23	11

- Public transportation integration
- Multi-modal integration
- Car sharing

- On demand ride sharing
- Peer-to-peer rental

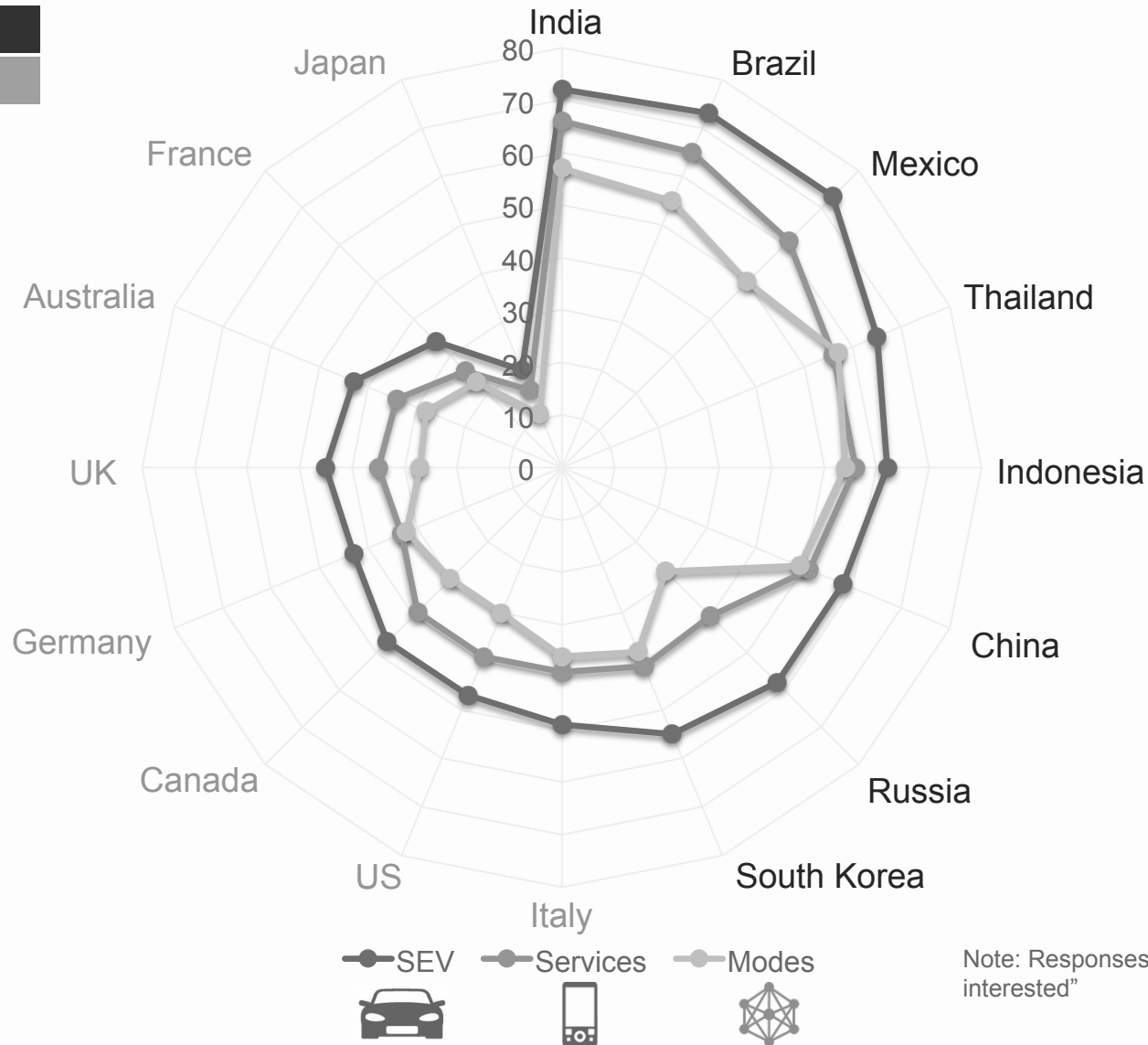
Note: This is the average of the 5 categories based on responses of "extremely/very interested"





Comparing the three types of mobility solutions across all countries shows a fairly consistent order of importance

Growth markets
Mature markets



Note: Responses of "extremely/very interested"



Mobility Recommendations

Create personalized in-vehicle digital experiences

- Develop digital experience configurators to align consumer interest with vehicle capability
- Provide cognitive discovery capabilities for consumers to explore and use additional functionality
- Provide a “buddy in the dashboard” to provide intuitive help

Accelerate the development of mobility services

- Create new innovation discovery processes to collaborate with other industries
- Implement Partner/alliance management competency that is institutionalized globally
- Embrace the Open API Economy to encourage new innovation

Deploy to regional expectations

- Leverage consumer acceptance based on “perceived value” vs. “proven value”
- Develop go-to-market strategies based on variances in country priorities
- Maximize analytics and insights to uncover consumer expectation shifts



Consumer and mobility Recommendations

Deliver solutions to meet future vehicle usage shifts

Understand consumers through their “digital mobility interest”

Create personalized in-vehicle digital experiences

Deploy to regional expectations

Accelerate the development of mobility services



Need computing performance in car!

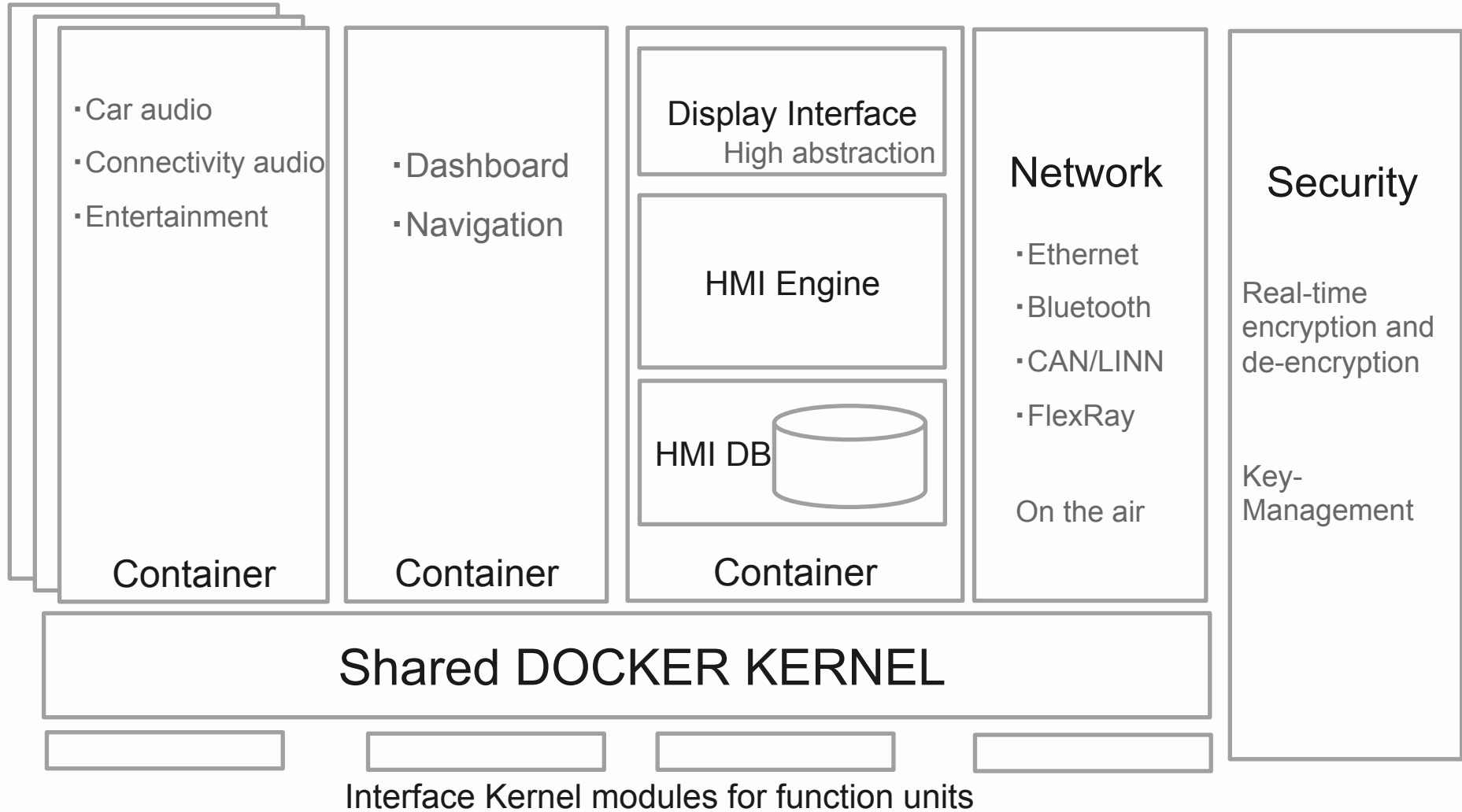
Consolidated, virtualized microcontrollers and mainframe class security

- Save the development effort of the software
- Avoid compatibility issues
- Lack of unified security model
- Lack of cloud-access to car data

Only some MPUs have a “hard real-time” requirement, most MPUs have just to be “fast enough”

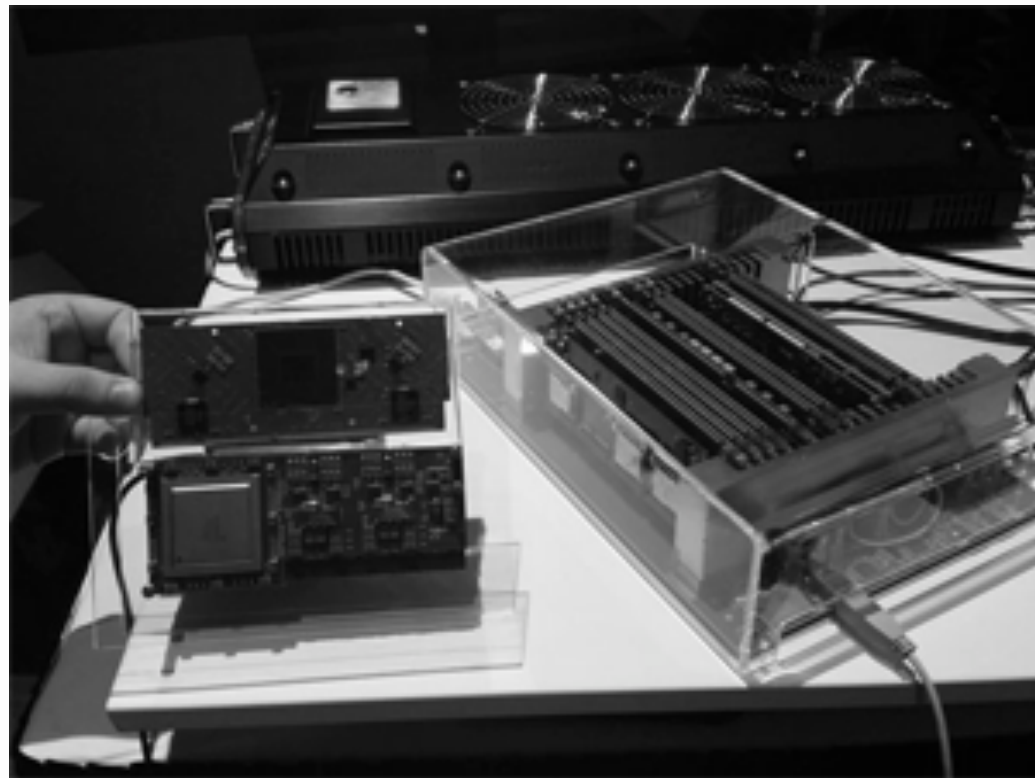


Software View :



Hardware View (ex.

- Server grade performance – replace +100MPUs
- Flexible extension
- Scalability
- Energy-efficient



IBM and the Netherlands Institute for Radio Astronomy ASTRON have unveiled the world's first water-cooled 64-bit microserver.



Conclusion

- The future of the car is not limited to just self-driving and deep learning.
- Cockpit management system is a big challenge for semiconductor development.



Thank you for
your attention

