

R&T computing challenges for operational AI in future critical systems

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Chief Program Officer, cortAlx Labs

www.thalesgroup.com

Building a future we can all trust

Thales 2024 key figures



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83,000 employees



68 countries

A global footprint



More than €4 bn*

* including €1,1 bn in self-funded R&D



€20.6 bn revenues



Thales's mission

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EMPOWER CUSTOMERS TO FACE THEIR DECISIVE MOMENTS WITH CONFIDENCE

Critical decision chain

Detection and data gathering



Data transmission and storage



Data processing and decision-making





Technologies to make the world safer, greener and more inclusive

SAFER

Protecting people from physical and cyber threats



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Air defence solutions for Ukraine



PARADE drone countermeasures system for large events

GREENER

Reducing our customers'
environmental impact and building
solutions to observe and
understand climate phenomena



Pureflyt Flight
Management
System selected by
Airbus

Major contributor to 5 of the 6 new Copernicus missions

MORE INCLUSIVE

Supporting universal access to basic rights (right to a legal identity, access to digital technology)



SATRIA satellite connecting 17,500 Indonesian islands



Voice Payment Card for blind and visually impaired people





Major player in Research & Development



of Thales employees working in R&D



Connectivity

Neuroscience

edge computing

Cloud &

R&D

Quantum

Artificial intelligence

> **Open-source** hardware



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Three core business segments

Aerospace Defence Civil and Air military avionics Naval Air traffic Land core business management segments Critical Space infrastructure programmes Cyber and Digital Cybersecurity Digital identity and biometrics



ENTERPRISE CUSTOMERS



GOVERNMENTS



INSTITUTIONS



CITIES



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Aerospace



2 million
passengers use
Thales in-flight
entertainment and
connectivity
systems every day.

Thales Alenia Space provides

50% of the pressurised volume of the International Space Station.



2/3 of the world's aircraft rely on Thales equipment to take off and land.

With projects such as FlytX, Thales is developing flight path optimisation solutions to reduce aircraft CO₂ emissions by 10%.





Defence



50+ countries rely on Thales equipment to protect their populations and territorial integrity.

800,000+
Thales tactical radios in service in more than 50 countries.



Thales systems and equipment account for

close to **25%** of the total value of the Rafale combat aircraft.



Thales is deploying collaborative combat solutions to augment the capabilities of soldiers, vehicles and sensors in real time.



Cyber & Digital



30,000+ companies use our technologies to manage identities and secure data.

\$5 trillion interbank fund transfers secured every day.



300+ government programmes for official identity, biometrics and law enforcement.



The acquisition of Imperva makes Thales one of the world's top five cybersecurity providers and affirms the Group's leadership ambitions in this market.





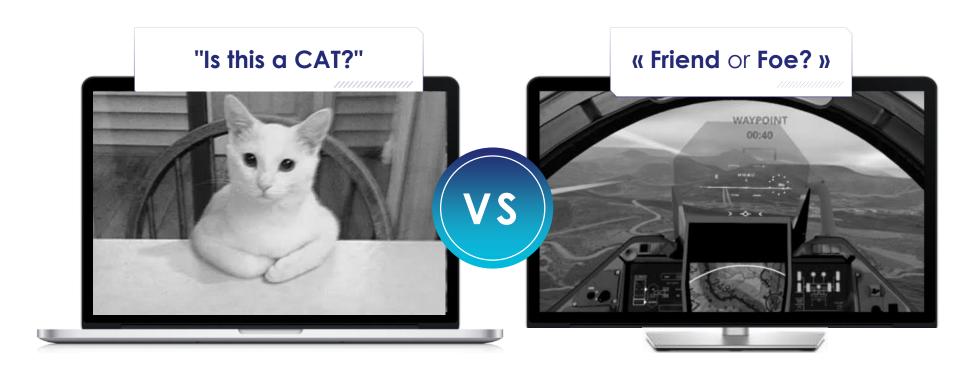
Artificial Intelligence: ability to process information by artificial means







In critical systems, ordinary AI does not work



Impact of wrong decisions, performance threshold, technological environment

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Highly specialized functions
Critical missions
Standards and ethical rules

Continuous operations Complex systems-of-systems Al re-training for performance





In critical systems, ordinary AI does not work

Data availability - Profusion of commercial & personal data

Free data exploitation - Open data

Persistent, cloud-based resources -Large data centers, unconstrained energy consumption

Error tolerance - Fake results, Hacked Al

Data scarcity Operational & industrial data

Controlled data access -Sovereign & classified data requiring specific access rights

Field & edge deployment - Limited data, power, energy, bandwith...

No room for error Trustworhy AI, Cyberprotected AI



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Constrained deployment, development & re-training Sovereign AI, engineering excellence, agility







cortAlx

Artificial Intelligence for Critical Environments



A cross-organization workforce that accelerates and expands Al technology integration to provide customers operating in critical environments with robust, superior and trustworthy Al solutions



CortAlx | An international organization focused on Value & Delivery







5 Sites

Sharing common practices and processes



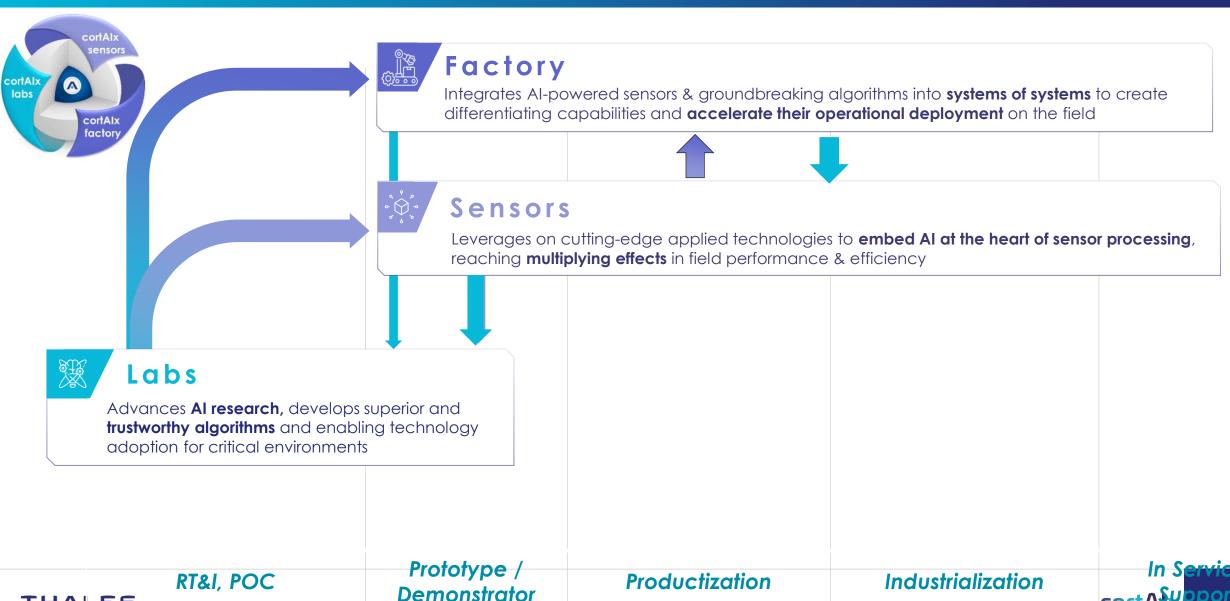
200 Patents

Covering full spectrum of AI technologies





CortAlx – 3 pillars to deliver end-to-end AI superiority



THALES

REF C. Meyer - confAlx labs rev 250204 – Fev. 2025 Thales / Template: 87211168-COM-GRP-EN-007

cortAlx Labs is focusing on 3 RT&I Streams



Hybrid Knowledge & Reasoning (DL, RL, Agentic Al, GenAl, xINN...)

Decision support, planning, optimization

Modelling & Simulation (Incl. Adaptive digital twins)

Sensors' data processing

Quantum technologies (Incl. computing, sensing, networks...)



Trustworthy AI Engineering

Trustworthy Systems and platforms

Al ⇔ **Cybersecurity** (Inc. Friendly hackers)





Al (in) Systems

Embedded Al

Distributed AI (Incl. AI ⇔ Network)

Computing Platforms/ Architectures, Edge computing



Some Key Technologies

Trustable Al

- > Explainable Al
- > AI validation tools
- Interaction & Gen Al
- GINN (Geometrics Informed NN)



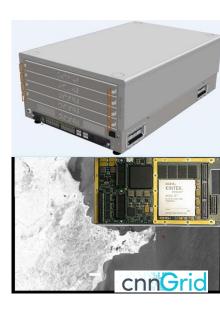
Optimization & Decision

- > Optimization algorithms
- Decision aid tools



Embedded AI & Edge Computing:

- High performance computing
- Low power @ IoT & Edge
- > Embedded Cyber Security
- > Determinism & safety for critical system
- > Neural networks & learning algorithms
- OpenHW (RISC-V & OCP)





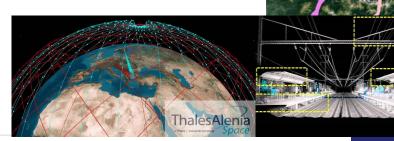
Distributed Architectures & Algorithms

- Distributed AI (Multi Agent, RL ...)
- Continuum & distributed computing
- Time Sensitive Networks



Quantum Computing

- Mastering noise impact
- > Online QC





Tools & Methods for Safe and Secure

- > Formal methods
- Safety analysis tools
- Cybersecurity analysis method and pen testing platform

Thales cortAlx Labs cutting edge technologies – Some examples

SWARM OF DRONES

FORMAL METHODS
FOR CODE
VERIFICATION

AI AUGMENTED PHONY

GENERATIVE AI FOR MISSION CRITICAL SYSTEMS

EDGE COMPUTING PLATFORM FOR AI

OPEN HARDWARE: RISC-V

FRIENDLY HACKERS



COHORT: mission planning, drone coordination, distributed decision Learning Scout is

an AI based UAVs swarm controller that has learned its complex mission through simulations.



Smard card EAL7 certificate issued by ANSSI after evaluation by LETI (CESTI)



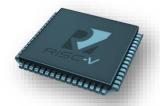
Embedded AI
algorithms to reduce
background noise
in real time and
improving audio
compression



Generative Al components dedicated to Mission Critical Systems such as C4I.



Secure, modular and energy-efficient computing solution based on open standards



Thales member of the OpenHW group and RISC-V fondation.
Since 5 years, strong contribution to the Open HW group on the CVA6 IP for FPGAs and ASICs



Cyber for
Al/Attacking
and Securing Al.
Ensuring trust of an Al
component is
essential. This covers
Machine Learning, as
well as Symbolic Al
and Hybrid Al



MYRIAD

SE-Star

COHORT

Battle Box



cortAlx

/ Labs

Al for Defence Systems by THALES





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Embedded Al

Distributed AI (Incl. AI ⇔ Network)

Computing Platforms/ Architectures, Edge computing



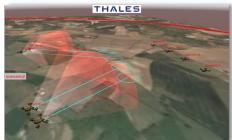


Simulation / Digital twin

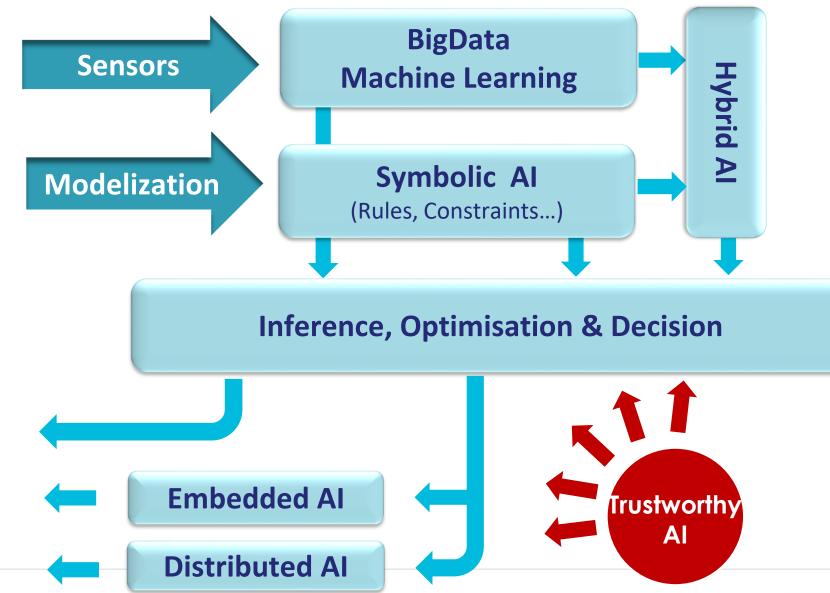
Challenges in Al algorithms



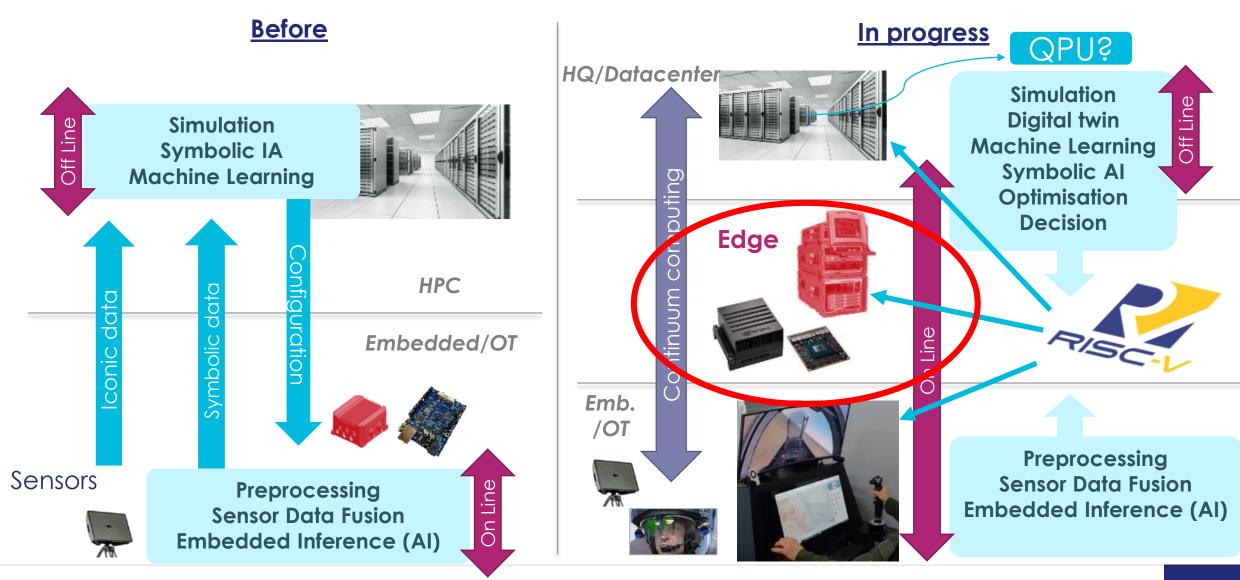








Exemple of R&T challenges for vertical IT – OT convergence









Building a future we can all trust

Digital Sovereignty



Safe Secure









Thales Innovation

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Industrial Grade CVA6 µController released as Open Source

- CV32A60X: Low area and High performance CVA6 Core
- ▶ 100% Verified, Sovereign, ready for integration into silicon products (TRL5)!
- Focus on your Added Value IP / Differentiator, CVA6 comes as a commodity















Inference time: 2.31ms Axelera Metis













DDG-79-USS-Oscar-Austin 0.98



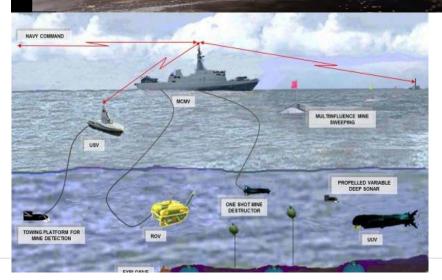




CONTINUOUS & TRUSTABLE COMPUTING SOLUTIONS



- Cloud-Edge-IoT
- Interconnection
- **Autonomy**
- **Cybersecurity**
- **Low Power**
- Safety



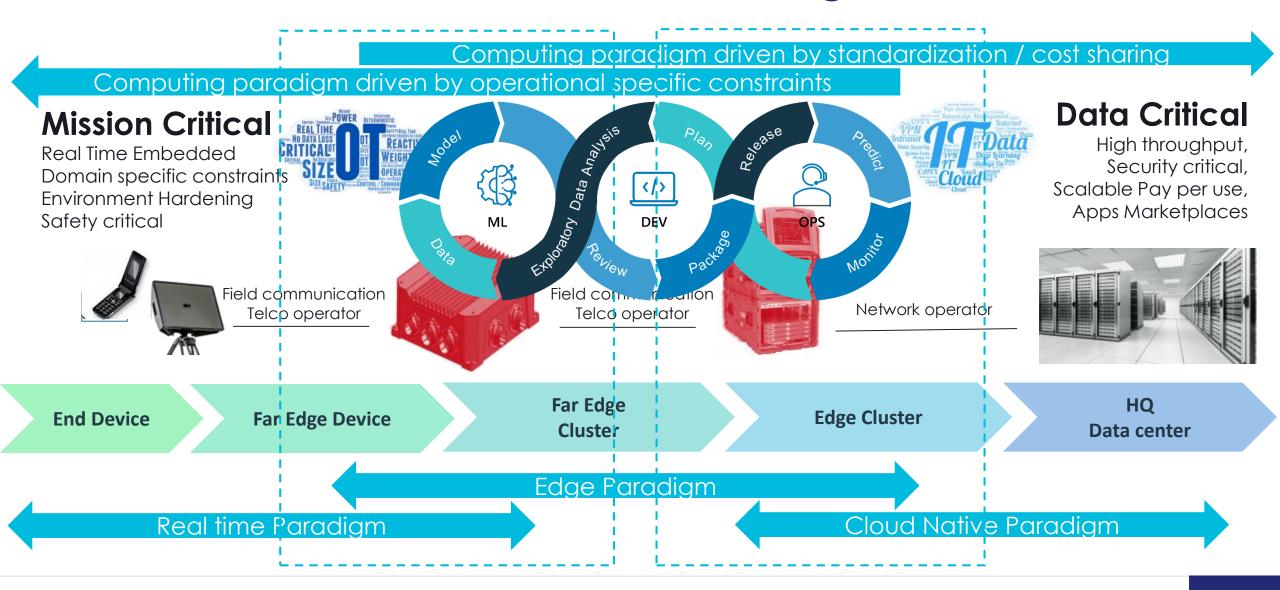






Connected Aircraft by Thales

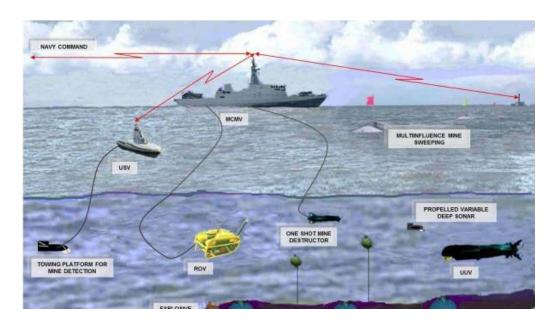
Critical Decision Chain & IT/OT convergence

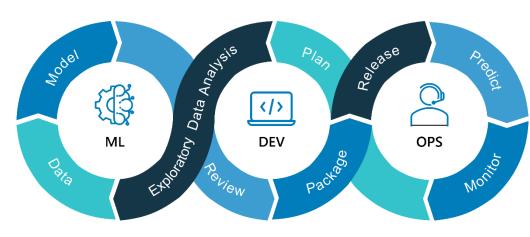






New Challenges for the Edge





✓ Level of AI:

- Engineering Level : The Edge must collect the data (Off line MLOPS)
- On Board off line applications : MLDEVOPS abilities at the Edge (Edge Cluster)
- On Board In line applications: CI/CD-MLDEVOPS abilities at the Edge (Far Edge + Edge Cluster)

✓ Level of Infrastructure :

- OSS SW stack
- Containerized applications
- Continuum in 2D
- Determinism for some applications (Sensor driven)
- Cybersecurity at all levels
- SWAP optimization
- Continuous Integration / Continuous Deployement



Technical Innovation Challenging Critical Real-Time EDGE systems

• Connected real-time systems will be included into heterogeneous infrastructures, where the software running into its internal computers is connected to other computers, databases, web interfaces, or even to external sensors.



Connected

 Autonomous systems lead to a dramatically increasing demand of connectivity capacities and processing power that can only be provided by heterogeneous computing platforms.

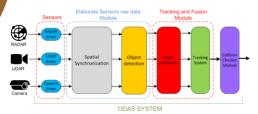
Complexity

Reconfigurable

- **Dynamic** reconfiguration is key to respond to needs of autonomy
- Multiple static configurations involving heteregeneous SW functions and suppliers
- On-demand upgrades and customization is the key to the future of the connectivity

Heterogeneous

Autonomous



 Heterogeneous functions domains on heteregeneous hardware architecture provided by heteregeneous parties and operating in heteregeneous environements



Modular Open HW approach in order to optimize the energy efficiency

> Design of a modular software-defined Edge computer (ODYSSAI)

- Use of existing open standards (OCP, interfaces, interoperability, firmware, power, security, etc.),
- Integration of heterogeneous and energy-efficient computing solutions (either low cost),
- High modularity and scalability capabilities (sustainability),
- Leverage IT/OT convergence,
- Chiplet architectures with UCle interfaces, ...

> Leverage the compute-everywhere architecture

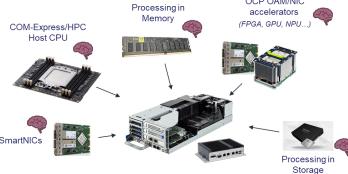
- Compute where the data are stored (NearMC, InMC),
- Compute during data transfers (DPU).

> Use of embedded computers instead of IT ones

- eGPUs vs IT GPU accelerators,
- ARM vs x86 cores, RISC-V tomorrow.







Compute-everywhere Edge architecture



Opening up to European Suppliers (SMEs, start-ups, etc.) and then creating an European Edge Ecosystem





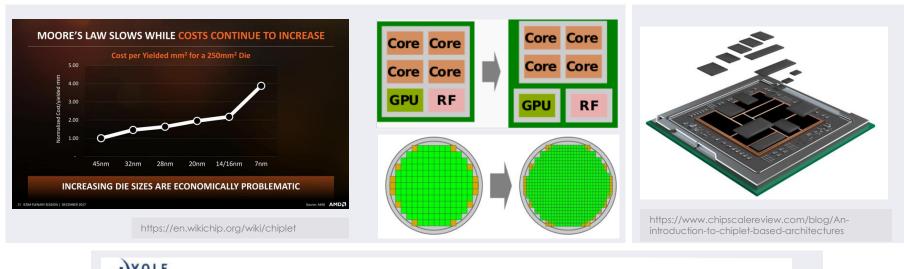
Motivation: evolutions expected to 2030

	Expected	Why	
	MCM > SiP	More integration	
	SoC > Chiplets	Exponential increasing costs of design and production for the latest Si nodes	
Au backelde Cu liner EMC GaAs RDL Via	More RDL	Frequency increasing	
	More optical interfaces	Sensors, Free space communications and data transmission	





Heterogeneous integration > Chiplets



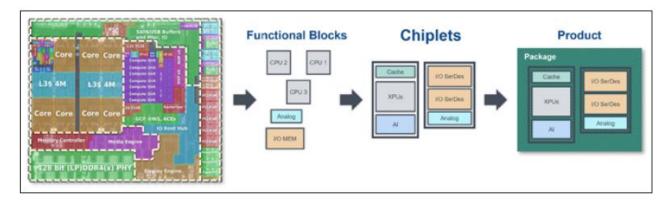


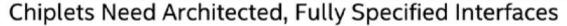
HI mandatory to use the latest Si nodes technologies

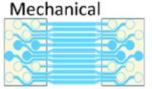


CortAlx

Heterogeneous integration > Modularization







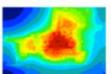
Bump and wire sizes

· Bonding footprint

· xyz constraints



Thermal



Thermal/temperature characteristics and constraints

Electrical



- Power delivery
- · Noise margin
- Capacitance

Functional



- Data/transaction specifications
- · Mgmt: power, security, debug, etc.
- Configuration & statistics
- Manufacturing test access

Which support Generational Compatibility



All enabled by off-the-shelf Tools/Flows/Methods and HW/SW Building Blocks



... to support industry scale systematic reuse



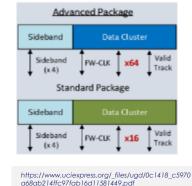
New HPC architectures > **Modular Approach Commercial Chiplets?**





Heterogeneous integration > Interconnects

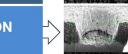
Company	Intel	Intel	TSMC	OCP ODSA
Package	EMIB	EMB/00I	CoWos	MCP
Interconnect	AlB Gen1	MDIO Gen1	LIPINCON	Bow-Turbo (3 slices)
Data Rate	2 GT/s	5.4 GT/s	8 GT/s	16 GT/s
Shoreline BW Density	S04 Gbps/mm	1600 Gbps/mm	S36 Gbps/mm	1280 Gbps/mm
PHY Power	0.85 gyrbit	0.5 pytit	0.5 pp/bit	0.7 py/bit (140m measured) 0.5 py/bit (7nm estimate)
real DW Density	150 GBps/mmÅ ²	198 GBps/mmÅř	198 GBps/mmÅ ²	148 Güps/mmŲ



> OCP / ODSA

https://www.opencompute.org/projects/opendomain-specific-architecture





Finer design structures with 2µm Line/Space on the Roadmap

SMALL VIA FORMATION

 μVia diameter 10 μm and smaller for z-interconnection

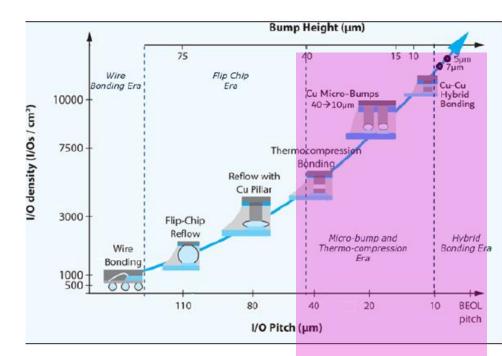
Standardized interfaces (ODAS / UCIe)

> UCle

- The physical layer supports up to 32 GT/s
 - with 16 to 64 lanes
 - uses a 256 byte Flow Control Unit (FLIT) for data, similar to PCIe 6.0

Shorter signal paths allow the links to have 20× better I/O performance and power consumption (~0.5 pJ per bit) comparing to typical PCle SerDes

- with bandwidth density up to 1.35 TByte/s per mm2 for a common bump pitch of 45 µm
- 3.24× higher density with a bump pitch of 25



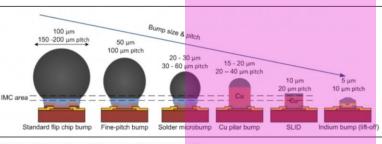


Figure 1: Evolution of bump size and pitch. Image courtesy of T. Tick and S. Vahanen [1]

Advanced integration (pitch below 50 µm)





Heterogeneous Integration fo ADHP

- > Datacenter, High-Computing will probably benefit from Chiplet architecture
- It allows modular and scalable designs
- It is well suited for digital computing applications (CPU, GPU, APU, HBM) > Competitive solution for latest nodes
 - Cadence ARM
 Synupsys

 FDA, Tools
 and IP

 Product & Package
 Design

 Foundry

 TERADYNE

 Google
 Alternation

 Foundry

 Foundry

 Foundry

 Test & Package
 Package

 Design

 Test & Package

 Test & Pa

- Aerospace (including constellations),
 Defense and High Performance (including ADAS) applications have specificities
- High-reliability
- Harsh environment
- Long mission profile
- + ... medium to low volume

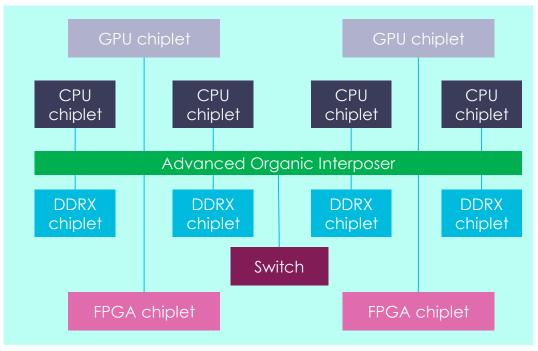
Will be there a Heterogeneous
Integration Supply Chain?
Is Chiplet Integration possible in
medium to low volume?





Heterogeneous integration > Industrial, Safety, Security and Reliability

Next generation of Avionics computing including chiplets



Intent-Based Architecture

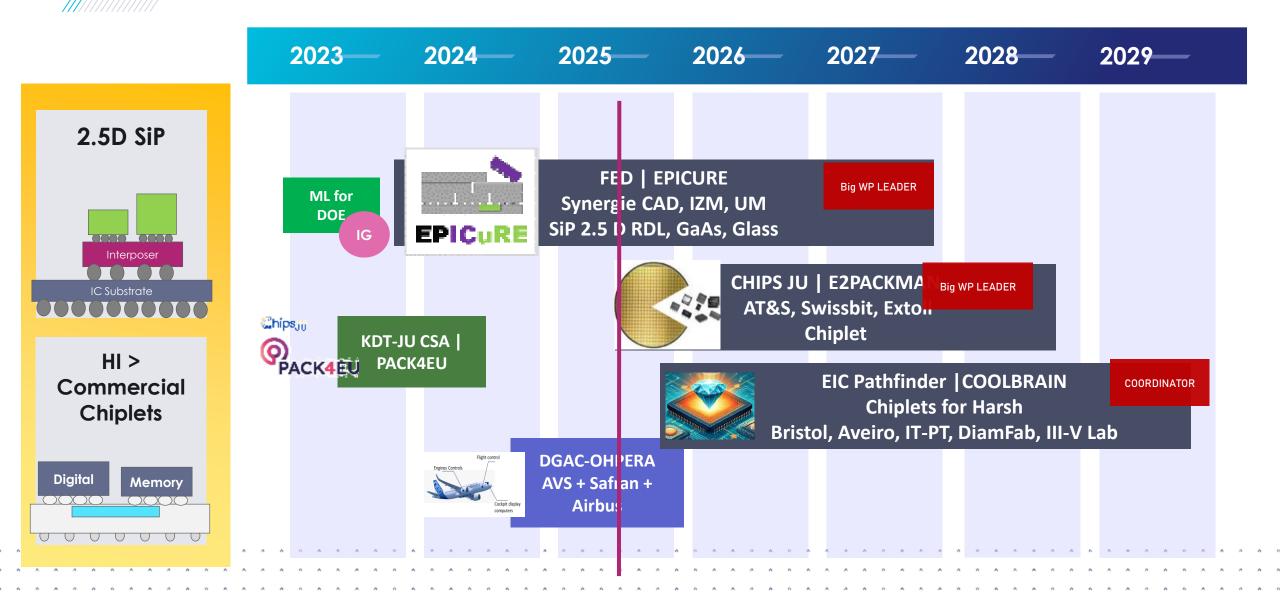
> Challenges

- Standardization of interfaces (ODSA, UCIE)
- Low volume interposers (organic L/S 2 μm)
- Chiplet assembly and test
- Computing architecture (determinism)
- Reliability for Long Mission Profile

THALES involves in this complex subjects



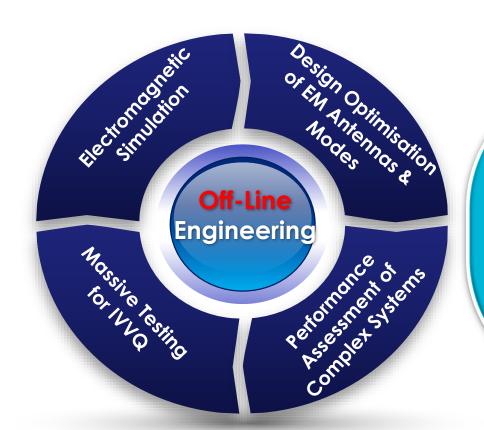








Quantum algorithms use-cases: Engineering, Mission preparation & Operations



Quantum
Code Analysis
and
Verification for
Industrial and
Military Critical
Systems



Constraints on Performance (integrity, accuracy,...)

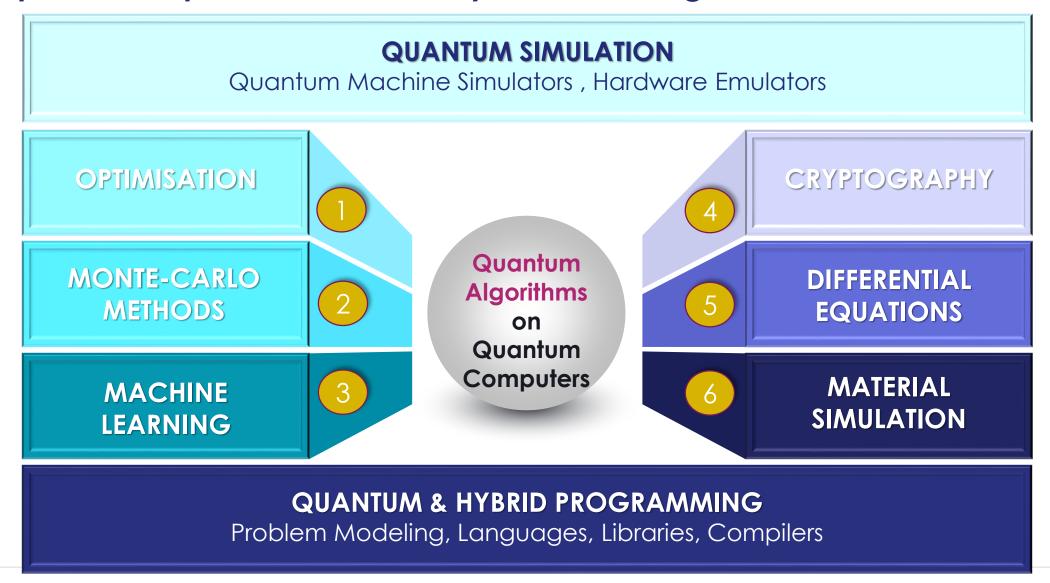
Constraints on Low Latency (OODA loop acceleration)



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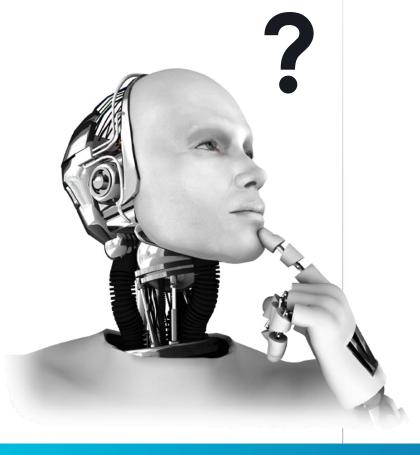
Computational problems solved by Quantum Algorithms





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Thank you

www.thalesgroup.com